

Board of Directors

2 March 2023

Report Title:	Board briefing - Integrated Care Board, January 2023 and Integrated Care Partnership, February 2023
Executive/NED Lead:	Nick Hulme, Chief Executive
Report author(s):	Steve Parsons, Interim Director of Governance
Previously considered by:	N/A

Approval
 Discussion
 Information
 Assurance

Executive summary		
The Integrated Care Board met on 23 January 2023 and the Integrated Care Partnership met on 10 February 2023. This briefing informs the Board about the matters that were due to be considered at that meeting, from the papers published.		
Action requested of the Board		
The Board is invited to note the matters scheduled for consideration.		
Link to Strategic Objectives (SO)		Please tick
SO1	Keep people in control of their health	<input checked="" type="checkbox"/>
SO2	Lead the integration of care	<input checked="" type="checkbox"/>
SO3	Develop our centres of excellence	<input type="checkbox"/>
SO4	Support and develop our staff	<input checked="" type="checkbox"/>
SO5	Drive technology enabled care	<input type="checkbox"/>
Risk Implications for the Trust <i>(including any clinical and financial consequences)</i>		N/A
Trust Risk Appetite		N/A
Legal and regulatory implications <i>(including links to CQC outcomes, Monitor, inspections, audits, etc.)</i>		N/A
Financial Implications		N/A
Equality and Diversity		The Partnership considered a system-wide statement on equality, diversity and inclusion matters.

Board briefing- Integrated Care Board, January 2023

The Integrated Care Partnership met on 23 January 2023: and the papers [can be found here](#).

The key items considered at the meeting were-

- Receipt of the Integrated Care Strategy for the system, which had been approved earlier in January by the Integrated Care Partnership. It is now a statutory obligation on both the Integrated Care Board, and the two County Councils as social care authorities, to take the strategy into account in taking their own decisions.
- Consideration of the process that was being adopted towards the formulation and approval of a Joint Forward Plan for the 2023 to 2028 between the Integrated Care Board and the partner Trusts, as set out in the NHS England planning guidance for 2023-2024. This will include consultation with local communities on the proposed contents of the Joint Forward Plan. The proposed timetable indicates that the Joint Forward Plan would be approved by the Integrated Care Board on 21 March 2023.
- A report on system-level performance, based on the national metrics that have been set out; and with a particular focus on Urgent Care given the pressures being seen at this moment in time. It also notes key discussions at the System Oversight Assurance Committee.
- A presentation of the Seasonal Plan for the system, which is being led by the Integrated Care Board's Urgent Care Committee. This does include specific expectations for acute providers in the system to deliver, together with specific expectations for other parts of health and care in the system. The Integrated Care Board also received specific updates from each provider and Alliance, including the Trust.
- An update on the support available across the system for children and young people who are presenting with a mental health crisis. This recognised the increase in both demand and the complexity of cases being seen; and the impact of these on acute services in particular. The paper also notes some innovative approaches that are being trialled in the system.
- A briefing paper on the changing inspection framework for Special Educational Needs and Disability provision.
- An update paper on the progress towards embedding leadership for Allied Health Professionals across the system.
- Proposals to increase the funding provided for oral/ dental services across the system, and commencing the commissioning of those services for the system.
- Receipt of the regular update reports on their work and key priorities from the three Alliances within the system.
- Financial updates were received for both the Integrated Care Board's internal finances, and also the overall financial position of the system. The latter (system) position was forecast at on-plan for the end of the year, whilst recognising the risks within that forecast.
- An update on the strategic risks to the Integrated Care Board's work in their Board Assurance Framework. This now includes Refugees; Cost of Living Crisis; Availability of GP appointments; and Industrial Action.
- The Integrated Care Board was invited to undertake a six-month review of the Constitution for the system; no specific amendments were suggested in the paper for consideration. The paper also notes that a full review will be undertaken after a year, in June 2023.
- Proposals to establish a Health Inequalities and Prevention Committee, reporting to the Integrated Care Board; and supported by an Operational Delivery Group.

- Proposals to approve policy changes, from the legacy policies inherited on the formation of the Integrated Care Board, in respect of Change Management; Grievances; Absence; and Working in partnership with trade unions.
- Minutes and highlight reports from Audit Committee; Remuneration and HR Committee; Quality Committee; Estates Committee; and the Strategic Digital Investment and Assurance Board.

Integrated Care Partnership, February 2023

The Integrated Care Partnership met on 10 February 2023: and the papers [can be found here](#).

The key items considered at the meeting were-

- The Partnership were updated on the progress towards the development of the Joint Forward Plan between the Integrated Care Board and its partner Trusts. The update had a particular focus on the public engagement process being undertaken for the development of the Joint Forward Plan, and the various steps expected to the effective approval of the plan in March 2023.
- The Partnership received a report from the University of Suffolk and Survivors in Transition, looking at the cost to the NHS of delayed disclosures of child sexual abuse in England and Wales. The report estimated that the annual cost to the NHS in England and Wales at £3 billion: and the Partnership was invited to include the report's conclusions in the ICS care strategy-
 - Costs could be avoided/ minimised through timely prevention and early intervention;
 - Professionals, as 'trigger points' in survivor's journeys, should be reducing the burden of disclosure, through routine 'asking the question' to open the door to disclosure; making disclosure easier; and having consistent and timely responses.
 - Cost-reduction strategies should include assessing the cost-effectiveness of various interventions.
- A regular review of the Memorandum of Understanding with the Integrated Care Board, and the Terms of Reference for the Partnership. Minor changes only were proposed for consideration.
- The Partnership received a report and the outcomes from the 'Thinking differently together about Belonging, Safety and Purpose' event; and was invited to agree the incorporation of the commitments into the ICS strategy.
- Consideration was given to the NHS England delivery plan for recovering urgent and emergency care services, ahead of the System Leader's Summit on system pressures being planned for April 2023.
- Consideration was given to a report on work undertaken by the Maternity and Neonatal system with third-sector colleagues to women from diverse and deprived communities, who were at risk of poorer outcomes for themselves and their babies. The work identified poverty as the underlying cause; and a number of potential system-level responses to enable them to access healthcare for themselves and their babies more easily.
- The Partnership considered a draft Disability Strategy, 'Meaningful Lives Matter: Equal Lives for All', which was being consulted on by Essex County Council.