

CHAIR'S KEY ISSUES

ISSUES FOR REFERRING / ESCALATING TO BOARD / COMMITTEE / TASK & FINISH GROUP

PART A:

ORIGINATING BOARD / COMMITTEE / TASK & FINISH GROUP:	Finance & Performance Assurance Committee	DATE OF MEETING ISSUE RAISED:	31 October 2019
CHAIR:	Julie Parker, Non-Executive Director	LEAD EXECUTIVE DIRECTOR:	Director of Finance

Agenda Item No.	DETAILS OF ISSUE:	FOR APPROVAL / ESCALATION / ALERT/ ASSURANCE / INFORMATION ?	Board of Directors Update
6, 7	<p>Finance and CIP Reports</p> <p>As at the end of September, the Trust is £4.5m off the control total year to date excluding the loss of PSF for the period (£9.2m). Drivers of this continue to be shortfall on CIP delivery, under performance on specialist income and overspends on junior doctors. Capital is underspent against plan year to date by £7.9m because of a change in timing of costs incurred on the front entrance project.</p> <p>Risks and opportunities – the overall Trust forecast remains at an adverse variance against control total of £9.4m with plans to mitigate this through local discussions with Commissioners. The forecast includes assumptions on the delivery of £4.5m recovery plans within the division, as well as new stretch targets for the divisions of £4.0m.</p> <p>Cost Improvement Programme - CIP delivery is £8.0m behind plan year to date and the Trust is currently forecasting to deliver £16.9m against the £31.9m target, a shortfall of £15.0m. Pipeline schemes of a further £3.0m are being developed. Discussions highlighted an issue on Apprenticeship Levy not being fully utilised within the required timescales and therefore lost which the Committee asked to be taken to People and Organisational Development (POD) for a wider consideration of the Trusts approach to apprenticeships across the entire workforce.</p>	<p>Escalation and Assurance</p> <p>Escalation to POD</p>	
8	<p>Performance</p> <p>ED Economy performance - for September 2019 was 90.16% for Colchester and 83.72% for Ipswich. The ESNEFT performance was 87.92% in September, which was a deterioration on August's performance of 90.27%; below both the trajectory, and the National Standard of 95%. Risk to delivery due to bed occupancy. The new Urgent Treatment Centre service opened with effect from 1st October 2019 and the impact on performance is encouraging.</p> <p>Cancer performance - 62 Day Cancer Waits for 1st Treatment remains below Target. Performance for September 2019 is 73.7% this is 12.8% below the trajectory of 86.5% and below the 85% National standard.</p> <p>RTT – September 2019 current RTT position was 82.2%. This is below the trajectory set of 86.8% for the month. There were no 52+-week breaches for September 2019. Level of growth in 18 weeks backlog is a concern. Divisional recovery plans will need to address waiting time impacts.</p>	<p>Assurance and Escalation</p>	

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	<p>Discussion highlighted the need to manage the risk of the waiting list in terms of clinical priorities and the Committee asked for this to be taken to Quality and Patient Safety (QPS).</p> <p>Work continues to develop community metrics; paper shared to review and discuss progress and future direction.</p>	Escalation to QPS	
9	<p>Medium Term Financial Planning including 2020/21 Control Total</p> <p>As part of the NHS Long Term Plan Implementation Framework, STP / ICS systems are due to submit five year strategic plans, covering finance, workforce and activity, by November 2019 that describe how they will achieve the Plan's commitments.</p> <p>Current gap against £31.9m deficit control total for this Trust is estimated to be £4.5m but work is underway to reduce this further on a system wide basis, particularly focussing on outpatients. A 0.5% contribution (based on turnover) has been applied to East of England organisations to support a regional contingency. For ESNEFT, this is £4m. The Committee discussed the assumptions underpinning the current projections and the risks associated with those.</p> <p>Final submission paper to go to Board in November. Submission to NHSI/E by 15/11/19.</p>	Information and Escalation	
11	<p>Financial Governance 2020/21</p> <p>A paper on proposed revised Financial Governance arrangements to reflect the size of the Trust and the need for some decision making to work in a more devolved way was discussed. A Capital Planning Group could replace the Trust Investment Group to focus on assurance on management and delivery of the Trust's capital programme and driving innovation through capital investment.</p> <p>This was considered as a discussion paper and Committee comments were made with pros and cons discussed. Further work is required.</p>	Information	
12	<p>Capital Plan Update</p> <p>There is a cumulative underspend of £7.9m against planned delivery of the 2019/20 £32.2m capital programme year to date. Following the reinstatement nationally of the 20% reduction in capital plans previously required, the Trust has identified £5.9m of new schemes for the plan this year. A revised plan is to be presented to the board.</p> <p>The planned capital programme for 2020/21 is £41.8m (currently in the early stages of planning).</p>	Escalation	
13	<p>BAF risk- Deep Dive into Waiting List. Deferred.</p>		

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14, 15, 16	Other matters noted by the Committee: <ul style="list-style-type: none"> • Key Developments in the delivery of the Ipswich and East Suffolk Alliance and Strategy Plan. • Progress against the ten programmes overseen by Time Matters Board. • Update on Theatre Productivity. 	Information	
DATE COMPLETED AND FORWARDED TO SEC OF RECEIVING BOARD / COMMITTEE / TASK & FINISH GROUP:TBC			